California Prune Board

2023-2024 United Kingdom Marketing Plan



Prunes. For life.

AUGUST 1, 2023 – JULY 31, 2024



United Kingdom Market Overview

- Vision and Purpose
- Expanding Visibility
- Trends
- Market SWOT analysis
- Communication Opportunities/Challenges
- Target Audience

CPB Vision

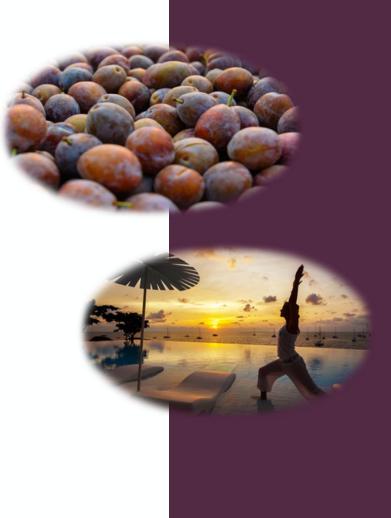


A world enthusiastic about California Prunes









Promote lifetime wellness through the enjoyment of California Prunes



CPB Marketing Strategy - Expanding Visibility

Develop and execute Global PR & Marketing communication that builds awareness among audiences to help drive the consumption of California Prunes by informing and educating



Market Food Trends At-A-Glance



Same but Healthier

With the criticism against 'ultra-processed' and HFSS growing – consumers are looking for 'better for you' alternatives – be these natural sweeteners, 'swap-outs' or substitutes



Sustainable Food Supremacy One in four consumers in the UK have changed their food purchases now opting for sustainable brands, thus suggesting consumer awareness surrounding sustainability is more acute



Finding the benefits

A top movement remains consumers seeking out culinary options with positive health impacts - with gut health firmly back on trend, whilst finding food linked to boosting your overall cumulative health (including bone) is also gaining traction



Batch Cooking

Batch cooking has long been touted as an easy, budget-friendly way to make money and meals stretch further - but as the cost of living continues to rise, cooking in bulk is becoming ever more popular





STRENGTHS

- California Prunes now have a 0% import tariff to the UK
- The UK is an established market for prunes and in 2021/22 U.S exports to the UK showed over 10% growth in terms of Value YOY with U.S prunes holding a 15% market share in the country
- Our 'Bone Health Approved' status from the Royal Osteoporosis Society is the latest nutritional accolade, that alongside our body of research on gut + bone health can help to educate the UK audience on our health benefits which in turn aids us in justifying our premium positioning and pricing within the market
- Reputation in the market as a standard bearer of premium quality, size and consistency



WFAKNESSES

- Limited visibility and presence throughout a varied strata of supermarkets
- Following global shipping challenges derived from Brexit and COVID, new rules from the International Maritime Organization (IMO) may now impact supply chains which underpin CPB's efforts to supply the UK market
- Recognisability of California Prunes not always obvious, as source of product isn't mandatory which hinders purchasing habits
- Despite our bone health credentials and our promotion of them, awareness of our digestive properties and heritage stills seems to vastly outweigh it in the mind of the public



- Following a successful application the temporary suspension of the 8% UK import tariff on dried prunes now gives California Prunes a level playing field with Chile (who hold the largest market share in the UK) and France (who hold a premium position in the UK)
- 'One in four consumers in the UK have changed their food purchases, now opting for sustainable brands' California Prunes have great sustainability stories to tell, therefore we should look to leverage these more prominently in 23/24
- The ongoing trend of consumers seeking out culinary options/ingredients with health benefiting attributes is a great opportunity for CPB, as it is a space we are familiar with and moreover, have the nutritional credentials to dominate
- Continuing aspiration for a UK-US Free Trade Agreement, from which CPB could build upon on any market gains derived from our current (but temporary) 0% import tariff



- Following a short crop in 2021/22 as Chile now re-enter the market strongly California Prunes need to fight hard to maintain market share
- The continuing and worsening 'Cost of Living' crisis in the UK which is directly impacting consumers income
- Healthy recipes is a crowded and competitive space, but gaining cut through here is integral to create a 'top of mind' awareness within the younger and digitally savvy demographic
- Political and social unrest in the country, with the latter being encapsulated by widespread labour strikes becoming ever-more commonplace



Who are our target audience categories and what are our priority approaches to them?



reaching all buyers of the category with frequent targeted communication e.g. PR and news bulletins

HCP

- Increase education to/ endorsements from Health Care Professionals (HCPs) for California Prunes by reaching out to HCPs
- Capitalize on the HCP networks of professional associations and organizations

Measuring our success

- Key performance indicators (KPIs) are established at the start of the program year for primary program activities aligning with two stakeholder requirements : 1) FAS requirements under the MAP program 2) CPB industry measurements
- These are anticipated outcomes that the in-market team expects to deliver as part of any given initiative
- Goals established using historical performance and third-party metrics to set benchmarks whilst complying with FAS guidance
- Benchmarks vary by program and platform, or medium used as well as available data
- Program activities continuously optimized and strategies adjusted based on what the KPIs reveal
- KPIs are continually monitored and tracked in a quarterly measurement report
- Measurement reports include analysis of activity performance and results to provide context and for team discussions on opportunities to pivot throughout the year
- To comply with FAS requirements under the MAP program we undertake full Usage and Attitude (U&A) consumer studies in rotation in one export market per year (each market undertakes a study on average every 3 years to comply with reporting requirements of FAS).

Target	КРІ
Trade	 <u>Performance Measures</u> Set and improve the % average opening rate of CPB's Direct Marketing Emails by trade recipients Estimated media value coverage achieved, per \$ invested <u>Activity Level Goals</u> Reach trade contacts within trade-focused publications, with all pieces of coverage including California Prunes Generate reach across LinkedIn and Social Media Attend a major trade show and secure meetings with industry partners to deliver presentations on the benefits of the California Prunes Brand Secure a joint collaboration with a US commodity board Generate reach for ROS partnership across platforms Trade contact list optimization and increasing our number of contacts Generate visitors to CPB UK Website
НСР	 Set and improve the % average opening rate of CPB's Direct Marketing Emails by HCP recipients Drive readership of our existing archive of newsletters and publish new developments in a timely manner Reach HCPs through media relations (e.g., trade press releases published by specialist HCP publications (print and digital) Estimated media value coverage achieved HCP contact list optimization and increasing our number of contacts





U.K. Marketing Program (TRADE TARGET ONLY)

- Campaign Creative Theme Continuing to promote the 'California Difference'
 - Go with your gut. Feel it in your bones. Pick California Prunes.
- Program Activities
 - Trade
 - HCP Nutrition Communications



Campaign Creative Theme

Connecting the elements to each other and everything to the brand





Campaign Platform Overview

WHAT IT IS...

- The campaign platform ties the program together in a way that tells a compelling story to rally internal audiences (growers/handlers) and inspire external ones (media, influencers, RDs, and ultimately, consumers)
- The platform is a creative, cohesive means to anchor all elements of the integrated plan, including nutrition communications, news bureau, digital/social and industry/trade

WHAT IT IS NOT ...

The campaign platform must **complement**, **<u>not replace</u>**, **our brand platform**







CREATIVE THEME

Go with your gut. Feel it in your bones. Pick California Prunes.





Creative Theme

Go with your gut. Feel it in your bones. Pick California Prunes.

We believe that continuing to implement our fresh and dynamic creative theme from 22/23 is the best way forward for 23/24. Doing so, will allow CPB to build upon the Trade/HCP recognition and familiarity of the theme ensure a continuity of language in the public domain regarding California Prunes. Focussing on this theme helps to underpin our premium pricing strategy, and furthermore, fully maximise value from the overarching concept.

We will of course develop and improve how we interlink our output to – Go with your gut. Feel it in your bones. Pick California Prunes.

RATIONALE:

We are all encouraged to trust our instincts and listen to what our bodies are telling us, now more than ever, our bodies are telling us to take better care of them.

We are constantly flooded with information on what foods, vitamins, and supplements to purchase / stock but the saturation of "good for you" ingredient messaging can be overwhelming.

California Prunes will cut through the noise and simplify the messaging for all audiences, especially trade, and healthcare professionals.

WHAT:

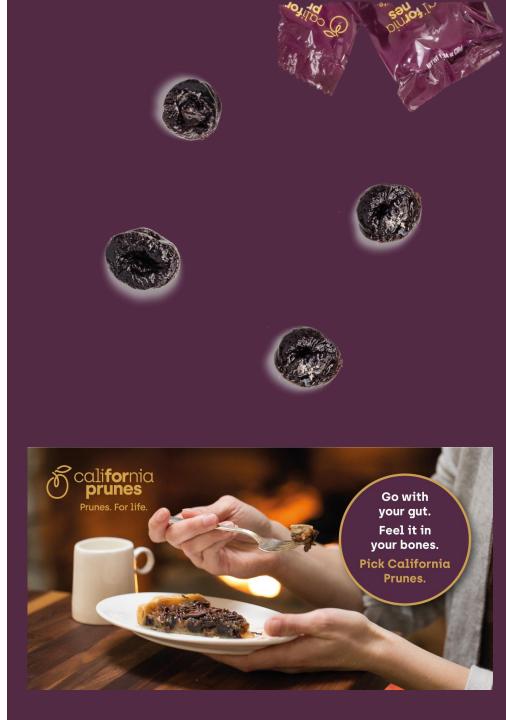
Position California Prunes as the ideal choice when it comes to gut and bone health and healthy snacking.

Focus on communicating the benefits of picking prunes for gut and bone health – and picking California Prunes for their quality, reputation, and sustainability.

HOW:

"Go with your gut. Feel it in your bones. Pick California Prunes." will drive purchase through:

- Content that makes it easy to understand the most key health benefits of prunes (gut and bone)
- An established connection to the California origin and the importance of "picking California Prunes" through messaging on sustainability and premium quality



Nutritional Messages

Go with your gut. Feel it in your bones.

Bone, Gut and Immunity Messages

Working with our selected experts and ambassadors e.g. Jo Travers, in combination with leveraging our prestigious 'Bone Health Approved' status from the ROS - we will drive home two key physical health benefits of California Prunes (bone and gut) in a simplified, engaging way, backed up by our research.

In order to tie in the wellness aspect of the theme, we will ensure our audience understands the connection between our mind and our body (especially through the gut).





BONE HEALTH/BONE DENSITY

People of all ages should be thinking about their bone

health. To help prevent fractures and certain diseases and to be proactive about maintaining bone density, California Prunes are a trifecta of the bone-building nutrients magnesium, potassium, and vitamin K. Studies show that low vitamin K levels are associated with lower bone density: another reason to get your daily dose of vitamin K with California Prunes.

GUT HEALTH

The soluble and insoluble fibre in California Prunes promote a good balance of healthy gut bacteria, which can also affect mental health. The perfect mix of soluble and insoluble fibre from California Prunes can boost one's immune system and helps to maintain a healthy gut with flora/bacteria that can protect against invading pathogens.

> Aim to get HCP professionals to recommend California Prunes to their clients and drive consumption

Go with your gut Pick California Prunes





Origin Messaging

Pick California Prunes.

The California Difference

We will ensure messaging around **"The California Difference"** is promoted so target audiences are aware of the difference between purchasing prunes from California vs. other competitor markets.

PREMIUM QUALITY

Unlike other varieties, California Prune plums ripen fully on the tree — pit and all — without fermenting.

It's the lush valleys with rich soil warmed by a steady sun and cool evening temperatures, along with the most rigorous agricultural standards of any place on earth. It's the practice of drying prunes in climatecontrolled tunnels, which California growers have honed into a precise art, balancing temperature, humidity, and time.



Our trade audience are actively seeking out food products that have a minimal environmental impact as customers demand it

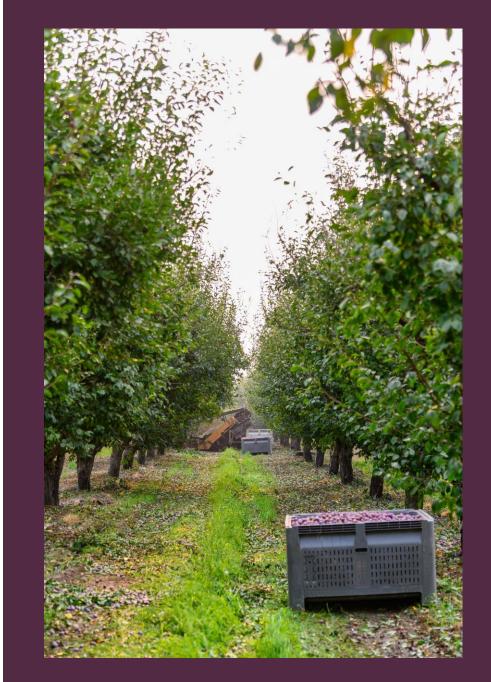


SUSTAINABILITY

California Prunes' growers and handlers continue to show leadership and resilience when adapting to the ever-changing environment.

Our Trade and eventual consumers are asking tough questions about climate change and sustainability, and CPB is ready to answer. Where and how food is being imported and the process in which it is made are important considerations for our Trade audience as it is demanded by their customers.







Program Activities



23/24 Trade Strategy





California Prune Board welcomes 0% tariff announcement on import of prunes

Dy editor - 24/11/2022 in Product News 2 min read

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Focus on highlighting the of quality California Prunes and tactics that will encourage loyalty from our trade partners to buy Californian, rather than from our competitors in the market

Emphasis on whole prunes (retail sales), whilst incorporating our continuing creative theme for cornerstone communications related to our researched and accredited bone and gut health credentials

- Trade News Bureau (PR and Media Relations)
- Bone Clever / Good Gut Health 'Box of Tricks'
- E-Newsletters

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- Website Management
- Ambassadors, Partnerships and U.S Commodity Board Collaborations
- NDFTA Nut and Dried Fruit Trade Association
- Attendance at a UK Trade Exhibition
- Online Advertising
- New Asset Development
- Social Media

Trade News Bureau

	Trade Media Titles
and the second s	Eurofruit / Fruitnet.com
	Fresh Produce Journal
	Fresh Plaza
	Food Manufacture
() california prunes	British Baker / Bakeryinfo.co.uk
Prunes for life.	The Grocer
Feel it in your bones.	IHS Markit (SP Global)
Pick California Prunes.	FoodIngredientsFirst
	Food and Drink International
	Food and Drink News (paid for editorial only)
	BakingEurope.com NutFruit
E 'TTTTT I TTTTTTTTTTTTTTTTT	Produce Business UK
	Food & Drink Technology
	New Food
	The Grocery Trader / Wholesale Manager
	sweetandsnackworld.com /Confectionery Production
A CONTRACTOR OF A CONTRACTOR O	The Caterer
Million Martine Ma	Speciality Food
	FoodBev / Plant Base magazine
	Food and Drink Business Europe
	Food and Ingredients International

	Reach/Circulation*
	*As at April 2023
.com	133k / 8,500 per issue
nal	133k / 15,000
	448k
	125k
eryinfo.co.uk	128k
	433k / 28,000
bal)	120k
st	95k
ernational	2.6k / 60,000
ws (paid for editorial only)	<1k / tbc
	<1k / 12,500
	6,500
ЈК	3.6k
nology	5k / 53,000
	148k / 30,000 (print and digital combined)
r / Wholesale Manager	19k / 4,500
rld.com /Confectionery Production	1k / 15,000
	192k / 30,000
	13.6k / 8,500
se magazine	
siness Europe	1k / 24,000
nts International	13.0k / 8,500 99k / tbc 1k / 24,000 1.4k / 12,500
	Prunes. For life.
	Fruites. FOI The.

Trade News Bureau



Trade Media Titles	Reach/Circulation*
	*As at April 2023
Health Food Business	<1k / tbc
Organic and Natural Business	<1k / tbc
FMCG News (paid for editorial only)	7k
Cash and Carry Management	6k / 4,500 per issue
Wholesale News	4k / 4,000
NutraIngredients	235k
Foodnavigator	326k
Bakeryandsnacks.com	71k
Bakery Business	<1k / 28,000
Talking Retail / IRN	128k / 29,000
International Bakery	6.4k / 15,000
FAB News (paid for editorial only)	11k
European Baker & Biscuit	14,000
World Bakers Digital	7k
Snacks Magazine	20,000
Natural Products News / Natural Products Global	7.7k
Just-food	89k
FoodChain	
Inside Food & Drink	4k/tbc 6k/27,000 California
Plant Based Food News	
Food & Drink Matters (paid for editorial only)	<pre><1k / tbc 3.8k / 5,000 </pre>
Grocery Gazette	120k
	Prunes. For life.

Trade News Bureau

Rationale/Background: Build upon our effective PR and Media Relations activities across the UK. Cultivating and maximizing value from our current trade media relationships. Ensuring our trade audience is informed and well-versed on 'The California Difference', which is encompassed by our four pillars - health, taste, quality and versatility. These activities will be executed and then reported in our 'Trade News Bureau'.

Strategy: We want to weave in our creative theme where pertinent - *Go with your gut. Feel it in your bones. Pick California Prunes.*

CPB research is a key differentiator which must be amplified and leveraged – our PR program is a fantastic method to gain widespread positive and powerful coverage. In order to be viewed as definitive voices within the industry – Thought leadership' releases will be developed and published. Creating dynamic and interesting articles that covers industry news, health ,sustainability, market trends and 'Newsjacking' (when appropriate) is vital – in order to gain traction for CPB in the space.

CPB's tariff suspension application successful

With this new circumstance, now would be the optimum time to launch a Trade Advertising campaign (budget depending) - as this would allow the largest amount of lead time until the date when the import tariff to the UK comes back into effect (31st December 2024)

Output Goal will be to deliver 24 press articles over 12-month period

Outcome Goals will be to deliver more than 4 million reach, and achieve an AVE greater than \$400,000



California Prune Board promotes bone boosting benefits for vegetarians and vegans

Julian Gale Deputy Head of Processed Commediati



Prunes can help strengthen bone
 Bone loss at hip is prevented

towards veganism and vegetarianism continues to grow, California F

numenous a pravers a encouraging mose switching to a piant-based direction to miss dut on nutrients important to overall nearm. It follows a study published last summer which revealed middle-aged women who never eat meat are more likely to break a hip than this meant/fish-addire counterprast. The report, publiched in BMC Medicine and carried out by researchers the Linearcity of Jesek biblish

at vegetanism look to be at greater risk of hip fractures, with Body Mass Inder and Shortfalls in nutrients believed to play a role. registered detitian, Jo Traves BS: RO MBDA said: "People turn to plant-based diets for a range of reasons including the welfare of animals servinoment, and people and haith. The sense a healthyl diet, "Exessential to get a good balance of nutrients screets the main load group of to include protein usually lound in meat from other sources. For vegetarians, alternatives include dairy, beans, legumes, lentils, and fu².

The bone health, both calcium and vitamin D play a yek yrole. While calcium can be sourced from dairy products and dark green, leafy expectables, vitamin 16 is created in the body from sunlight, and can also be found in small amounts in oily fich. In additos to calcium and vitamin D, here is a wide range of other vitamins and minerals that can help strengthen bones, including vitamin B6, vitamin K, potassium, and manganee, all of which can be found in prunes."

A major study published last year outlined how prunes prevent bone loss at hip and protect against fracture risk thanks to their nutritional profile. The research, from Pennsylvania State University, found that daily prune consumption preserved bone mineral density (BMD) at the hip and protected against increased fracture risk in postmenopausal women.



California Prune Board welcomes 0% tariff on UK imports

24 Nov 2022 --- The California Prune Board (CPB) is embraring the UK governmerki lasts decision to suspend the UK import tariff on dried prunes. Effective from January 1, 2023, the suspension sees the removal o the 8% tariff until at least 31 December 2024. It also follows an application led by the CPB through the Nut & Dried Pruit Trade Association (NDFTA) on behalf of fits UK tode members.

"Removing the tariff gives our industry a level playing field and UK trade access to premium, greater tasting prunes that will appeal to consumers says Esther Ritson-Elliott, director of International Marketing and Communications for the CPB.

The CPB invests significantly in marketing to raise brand awareness of its prunes in the UK, with a s promotional activities, including PR, advertising and social media campaigns.

"The Board also leverages its brand ambassadors – chef and TV presenter Peter Sidwell and registered dietitian and professional nutritionis Jo Travers – to further showcase the nutritional and taste benefits of its produce; "underscores Riston-Elliott."



NEW Bone Clever / Good Gut Health 'Box of Tricks'

ACTIVITY:

Supporting taste/versatility/health with a Bone Clever / Good Gut Health box of tricks

CPB could reach journalists with a tactic like a Bone Clever or Good Gut Health box.

A Bone Clever or Good Gut Health box could contain some standard press information, samples of California Prunes, some stats/infographics in the form of a flyer, branded skipping rope/slam ball/mini weights and maybe some personalised recipes from Peter Sidwell /Jo Travers with the relevant ingredients (*like a Hello Fresh approach*) - this would demonstrate the versatility of CP and keep them top of mind.

This could help to position CPB as thought leaders, particularly if we have some important news/updates/research to share. Output Goal will be to send out **10 kits** over the 12-month period

This activity will help our overall press goal of **4,000,000 reach**





Trade Communications

ACTIVITY: E-Newsletters

To regularly send out Trade E-Newsletters to our engaged contact list, so that they are well informed regarding CPB's latest news, research and dynamic projects we are working on. Our publication is sent to key industry contacts across the UK and it has proven an effective tool in communicating our brand and reaffirming our premium positioning within the market.

Through this channel - industry news, export and market share figures, success stories, recipes and the latest information about our partnerships and collaborations is shared. Output Goal will be to deliver at least **3 E-Newsletters** across 12month period

Outcome Goal will be to achieve at least a 25% opening rate and increase our mailing list contacts to 225

All things Jo Travers BSc RD MBDA!

We are delighted to share with you the latest health focused recipe in the series from our ambassador - Jo Travers BS: RD MBDA. Also known as 'The London Nutritionist', Jo Is a registered dietitian, professional nutritionist, and author of the book' The Bone-Strength Plan.

Goat's Cheese and California Prune Risotto!

"Chease is a fantastic source of catcium and protein, and both California Prunes and risotto rice contain manganese all of which are essential nutrients for bone health."





Versatility of California Prunes

"I have mentioned once or twice how much I lave prunes (which is why I was so happy to be approached by the California Prune team), and there are two main reasons why: the first is that they are so nutritious and the second is their versatility.

The nutrition part is obviously important for a nutritionist. I need to have foods that I can recommend to my clients that are healthy, full of micronutrients and tibre, and California Prunes are perfect for that. California Prunes have consistently shown nutritional benefits in studies. They contain vitamin K (necessary for blood and bone health), copper (important in enzyme function and bone health), manganese (which helps to form connective tissue and absorb calcium), iron (to carry oxygen around the body) to name just a few of the micronutrients."

Partnerships Royal Osteoporosis Society

ACTIVITY:

After a 22/23 brought tremendous results for this prestigious partnership, we would like to continue to build upon this successful relationship with the Royal Osteoporosis Society (ROS), by amplifying their Bone Health Approved logo.

Support the ROS to raise awareness amongst UK consumers and key trade members, which in turn reinforces the bone health credentials of California Prunes

Tie in our creative theme in the usage of bespoke digital assets that have been created to showcase the partnership.

Create vibrant and fresh content for use on CPB's/ROS social media channels, website, blogs, trade shows and for PR activities.

Distribute the nutritional recipes created by Jo Travers to the ROS, so they can be featured within their print publications and digital E-Newsletters.

Estimated CPR: \$0.15

Output Goals are to schedule 1-2 ROS focussed social media posts every month, provide the ROS with recipes for their publications and amplify our partnership at in person events where possible

Outcome Goal is to achieve at least 40,000 reach from cumulative activities

BONE HEALTH APPROVED Royal Osteoporosis Society

Prune Board Ambassador, Jo Travers BSc RD MBDA CHICKEN WITH A HERBY CALIFORNIA PRUNE AND MUSHROOM STUFFING

A FRUITY TWIST ON ROAST

CHICKEN WITH STUFFING

look time 30 minute

OR MORE

age, this recipe costs around £3.40 to work as a great accompaniment to other protein urces, such as nuts or tofu, and is rich in bon ie or 85 pence per person, but costs will vary

If you include

meat in your diet,

why not try this -rich mast

chicken recipe from registered

dietitian, professional nutritionist, and California

d processor, chop the mustwoarns, n and gartic. Tip into a bowl with the chop eded for good bone hea

4. Gently push some of the stuffing int







Partnerships Peter Sidwell Chef Ambassador

After a very productive partnership in 2022/23 we would like to continue to leverage Peter Sidwell's cooking creativity, reach and ever-expanding network of followers to stimulate brand awareness and demand for California Prunes. Peter will craft new, tasty and on trend recipes with California Prunes as the hero ingredient – which will help to justify our premium price to the industry.

His exemplary photography and videography showcase the taste, quality and nutritional credentials of California Prunes. CPB will gain maximum value out of the digital recipe assets, as they will be published on Peter's social media, as well as our own – whilst also becoming evergreen assets for the website and worldwide use.

We also will look to sponsor 1 or 2 of Peter's Kitchen Live episodes, which are broadcast on Saturday mornings on his Facebook channel – after researching and piloting it in 22/23.

We may leverage Peter to do live demonstrations at Trade Events or at his own innovation center – however, this will be only if the correct opportunity arises, and budget allows.

Output Goals are to create up to 10 **new CP recipes** with photos + videos and publishing up to 30 **social media posts** across his followers

Outcome Goals to contribute towards overall **25,000 reach** from Influencers and to achieve average engagement rate of at least **10%**









steoporosis



Partnerships Jo Travers BSc RD MBDA Nutrition Ambassador

ACTIVITY:

After a very positive two years of partnership, we want to keep registered dietitian and professional nutritionist Jo Travers BSc RD MBDA as a multi-use ambassador. She brings extra credibility to our nutritional messaging around Bone and Gut Health, with the former being underscored by her authorship of 'The Bone Strength Plan'.

Jo enables us to showcase the nutritional benefits of California Prunes through a multitude of ways. Jo will continue to create new health focused recipes, share our messages on her Social media platforms, write regular columns for our HCP newsletter, distribute California Prune samples at her in-person workshops, feature in nutritional videos and if the opportunity arises – she would be great as a public speaker or advocate at a live event. Output Goals will be to create a series of health focussed recipes, write bespoke CPB content for various channels, appear in nutritional videos and amplify our content on her social media

Outcome Goal to contribute towards overall **25,000 reach** from Influencers

California[™] prunes Prunes. For life.











New Asset Development

ACTIVITY:

Continue to commission high-quality food content from existing CPB ambassadors Peter Sidwell and Jo Travers – ensuring stylistically we stay on trend and maintain clear CPB branding.

In 22/23 we worked with two new UK lifestyle influencers who created fresh recipes which they also showcased on their social media; we may look to continue using them in 23/24 as they were very affordable in regards of cost.

We will also explore the use of international chefs by leveraging our FAS contacts, as they will be able to provide us with authentic ethnic dishes. Furthermore, we will be open to discussions with 'Great British Chefs' – as this network of experts are highly skilled, their social media presence is strong and partnering with them will help to diversify our recipe database.

We will carry on using photographer Sigourney Whitesel if opportunity and budget allows.

In addition to recipe focused new asset development, visually engaging lifestyle imagery will be produced to reflect our creative theme or tie in with bespoke activities we are undertaken (when appropriate). Output Goals include ensuring CPB secures intellectual property rights belonging for use across all media, in all geographic territories

With further details to be confirmed, as activity develops











Collaboration / Promotional Campaign Dried Fruit Alliance

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ACTIVITY:

The objective of this annual campaign is to raise awareness of health benefits and create a constructive conversation and sentiment around key health messages.

Esther Ritson-Elliott is on the Executive Committee, together with Phil Gowland (Whitworths), Marcus Walsh (Ozgur Foods), Mark King (Chair DF Australia), Ferdie Booth (S A Raisins), David McCormick (Besana UK), Tracy Kane (Community Foods), Tom Cheug (DF Australia)

A continuation of the PR campaign to promote the positive health benefits of dried fruits. In 2022, the lead Ambassador was TV personality and Olympic hero Matty Lee, and for 2023 their new 'Two Before Ten Challenge' was spearheaded by five-time Olympic champion Dame Laura Kenny.

For the 2023 campaign, CPB supported by giving digital assets to the DFA for usage on their newly formed social media channel – in addition to distributing samples to three of the other social media influencers tied to the campaign.

For 23/24 we would endeavor to support in a similar fashion if promotional funding is received from INC.

Output Goals to be set when activity and budgets are finalized

Outcome Goals will be agreed as part of the planning of the campaign





eatmoredriedfruit Follow Message +

27 posts 1,099 followers 2 following

The Dried Fruit Alliance We are more likely to get our 5 a day if we eat 2 pieces before 10am. We're challenging you to #eatmoredriedfruit and get your #twobeforetenchallenge

ollowed by californiaprune and whitworthsuk

POSTS
 REELS
 AGGED









Social Media & Website

Trade Facing Demonstration of Category Leadership











ACTIVITY:

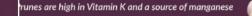
Maintain and grow our position within the CPB trade contact base on the platform – ensuring they are aware of the qualities of California Prunes, and how we can add value to their firms.

Create relevant and trending content, whilst also keeping our community aware of industry news, CPB research and latest activities in addition to leadership thinking. Be a part of the online discourse when appropriate opportunities are presented.

We will also look develop and leverage a community of digital supporters to give further amplification to our LinkedIn output. Use our valued partnerships with The Royal Osteoporosis Society, CPB Ambassadors, fellow U.S Commodity Boards and the NDFTA to reach a wider and more diverse audience.

After successfully implementing the boosting of strategic posts in 2022/23, we will continue to do this for suitable content (budget allowing).









BONE

California Prunes (Europe)

California Prunes are naturally nutritious, supporting bone, heart, digestive gut health, and immunity. #PrunesForLife Food and Beverage Manufacturing · Market Harborough, Leicestershire · 417 followers

Output Goal is to publish **40 posts** throughout the 12-month period

Outcome Goals are to contribute to 75,000 reach across our combined social media platforms and increase followers to 500

Social Media – Facebook and Instagram



ACTIVITY:

To continue a vibrant 'maintenance' oriented schedule of diverse content on Instagram and Facebook in a balanced and frequent manner. We will cover recipes, nutritional + health information, ambassador collaborations, resharing of influencer content, a promotion with a fellow U.S commodity board, our flagship partnership with the Royal Osteoporosis Society – whilst also maximizing the value from evergreen and relevant assets derived from other markets. Highlighting to UK industry that CPB are peerless in their support for prunes, in our objective to make them more top of mind consumers. With these endeavors looking to ensure our premium-price position is warranted in their minds and secure incremental business.

- Publish a variety of content that reflects our stated brand pillars: health benefits, versatility with exciting recipes, provenance/quality, events, ambassador activity and collaborations
- Ensure we leverage and amplify our creative theme where possible, be this through bespoke digital assets or within copy/hashtags Go with your gut. Feel it in your bones. Pick California Prunes.
- Optimize our strategic boosting of key posts every month (budget allowing)
- Look to incorporate more orchard based content into our schedule, this heritage angle is popular as people are very interested in where their food comes from
- There could also be room to orient some of our output towards children and the angle around natural sweetness, goodness - snacking, after school, as well as family recipes

Estimated CPR across Social media: \$0.37













Outcome Goals are to create

120 posts/reels on Facebook and on Instagram

Outcome Goals are to

contribute to 75,000 reach

across our combined social

15%















Website Management

ACTIVITY:

Maintain and cultivate our website with fresh and on trend content , including diverse recipes from UK culinary creators and those from further afield.

We will also ensure that our blog space + press room is kept up to date with relevant pieces covering CPB news, research developments and ongoing larger activities.

Additionally, all the aforementioned assets will be uploaded to Chorus to allow shared usage by other markets.

To tie in with our creative theme, we may look to categorize the recipes created by Jo Travers as either Gut or Bone focused –so that those visiting our website understand and appreciate our coordinated messaging

Traffic to our website is driven through social media, E-Newsletters, trade shows, partnership collaborations in addition to organic searching.

We monitor and analyze our performance via Google Analytics, with the monthly results being featured and commented upon within our Quarterly Reports. Output Goals are to upload 3 recipes per month, latest press releases as they are published and up to 6 blogs per year

Outcome Goal is to achieve **13,500 visits to the website** (budget depending)



Estimated CPR : \$0.055

23/24 HCP Strategy





men to take bone health

meat-plant blends, says California Prune Board

Prunes the perfect companion in

seriously

As the trend towards veganism and vegetarianism continues to grow, California Prunes brand ambassador and professional nutritionist Jo Travers is encouraging those switching to a plant-based diet not to miss out on nutrients important for overall health.

It follows a study published last summer which revealed middle-aged women who never eat meat are more likely to break a hip than their meat/fish-eating counterparts.

The report, published in BMC Medicine and carried out by researchers at the University of Leeds highlighted

Communicate the health benefits of California Prunes to Healthcare Professionals (HCP's)

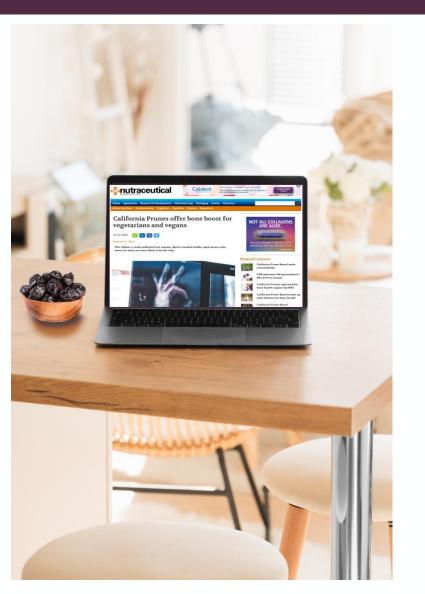
As they are conduits to our consumers, it is imperative we effectively connect to HCPs and highlight the value our product can play in their professional lives

In order to achieve the above, we will also leverage access to CPB Ambassador, registered dietitian and professional nutritionist Jo Travers BSc RD MBDA (slide 29)

- HCP News Bureau (PR and Media Relations)
- E-Newsletters



HCP News Bureau



HCP Media Titles	Coverage
Nutraceuticals Business Review Nutritioninsight.com Optimum Nutrition Nutrafoods IHCAN magazine Complete Nutrition (paid for editorial only) New Nutrition Business (paid for editorial only) British Nutrition Foundation News Scienmag.com News Medical.net	97k / 6,000 per issue 170k tbc tbc <1k / 10,000 1k / tbc 115k 30k 4.2m



HCP News Bureau

Rationale/Background:

In conjunction with our EU HCP activity, we will build upon our existing relationship with both UK and EU HCP's in 23/24.

This will allow CPB to consolidate and increase the awareness of the premier quality, versatility and health benefits of California Prunes.

When creating our releases, we will ensure to weave in our continuing creative theme as appropriate to ensure a coordinated approach across portfolio of activities is maintained.

Strategy:

In order to achieve the aforementioned, there will be a concentration on our abundant and upcoming research, featuring gut health or bone health messages.

Additionally, through supplying industry news and health updates/information CPB should gain media cut through both online and in print.

Finally, we will leverage access to CPB Ambassador, registered dietitian and professional nutritionist **Jo Travers BSc RD MBDA** (slide 28) and use where appropriate (and budget allows) **Andrea N. Giancoli, MPH, RD**, and Nutrition Advisor for CPB.





HCP Communications

ACTIVITY: E- Newsletters

HCPs are conduits to our consumers, and E-Newsletters are a great tool to communicate to them CPB's ongoing commitment to research, as well as the role that California Prunes can play in their patients lives.

To continue to deliver regular E-Newsletters that highlight insightful and relevant content from across our markets to our burgeoning Health Care professional database across the UK and EU.

Leveraging our Nutrition Ambassador Jo Travers BSc RD MBDA with her columns and health focussed recipes is an additional accessible hook for the publication. CPB also has access to capitalise on content where appropriate from Andrea N. Giancoli, MPH, RD, who is a Nutrition Advisor for the board.

Output Goal will be to deliver at least **2 E-Newsletters** across 12-month period

Outcome Goal will be to achieve at least a 20% opening rate and increase our mailing list contacts to 440

California prunes Prunes. For life.	In the pipeline – Prunes and Bone H Nutrition Research PennState College of Health and College of Health and
Healthcare Professionals Newsletter	De liouto's The Prune Study is the largest and most comprehens trial that explores the effectiveness of daily prune con approximately 200 partmenopausal women.
Welcome to the local addition of California Human levels for Headin Performance, provide with Welcomean and annuarch updates from the California Human of the same and welcome a site howard discrimination and the set is also practile to trave - the Reginal comparisons foculty in the set of same practile to trave - the Reginal comparisons foculty in the set - the Reginal comparisons foculty in t	We will of course keep you informed with all of the findings as they published. CALFORMA PROJECT BONE HEALTH MUTRITION RESEARCH IN Healthy & Delicious Inspirations
Road R Releves October is Bone Health Month Distition. Nutritionist & Colifornia Prunes' Brand Ambassador. Jo Travers BSC RD shares her advice on how to keep your bones healthy	Drig calibration Provide to your bable with theme housing you the state of the state Records and the state of the state
6	



o constantly change, grew and remodel. Banes are obviously fantastic fr ut. They provide a hard protective case around some of our most vito ans. Banes are also where white blood cells are formed so our immunThe Prune Study: Prune Positive Outcome Keep on Coming, by Andrea Giancoli MPH RD



e - Prunes and Bone Healt

eness of daily prune consumption

ken with Herby Californ

California Prune Roard and Royal Osteoporosis Society highlight link between diet and healthy



According to statistics from the Royal Osteo With prunes high in bone-friendly vitamin K, the Californi he ROS to highlight how eating a health

Timeline



Timeline					
	Q1: AUG - OCT	Q2: NOV - FEB	Q3: FEB - APR	Q4: MAY - JULY	
Trade	 ROS Campaign Trade E-Newsletter NDFTA Annual Meeting 	 ROS Campaign Collaboration with fellow U.S Commodity Board Bone Clever / Good Gut Health 'Box of Tricks' Advertising (tbc) DFA Campaign (tbc) 	 ROS Campaign (renewal) Trade E-Newsletter UK Trade Show – IFE Advertising (tbc) 	 ROS Campaign (if renewed) Trade E-Newsletter 	
НСР	• HCP E-Newsletter		HCP E-Newsletter		
Year-round Programming					

- Trade News Bureau (Public Relations and Media relations)
- HCP News Bureau (Public Relations)
- Website Content Nurturing
- Social Media Content, Communication and Engagement and boosting if budget allows
- Partnerships and Collaborations including ambassadors e.g., Peter Sidwell and Jo Travers BSC RD MBDA

Thank you!



Prunes. For life.